

The national board of Science for Life Laboratory

Minutes from board meeting no 28 2018-02-08 (Stockholm)

Present members: Carl-Henrik Heldin (chair), Karin Dahlman-Wright (KI)(from point 4), Fredrik Elinder (LiU), Sophia Hober (KTH), Anders Karlhede (SU), Margareta Olsson Birgersson (industry representative), Stellan Sandler (UU), Marianne Sommarin (UmU), Gunilla Westergren-Thorsson (LU). Other participants: Olli Kallioniemi (Director), Siv Andersson (Co-Director), Annika Jenmalm Jensen (Infrastructure Director), Fredrik Sterky (secretary), Eva Molin, Mikaela Friedman (point 3), Mats Nilsson (point 13).

Appendix:

A. Decision on members for the SciLifeLab National Committee (NSC).

B. Decision om budget distribution for NGI during 2018.

1. Meeting formalities

Carl-Henrik Heldin opened the meeting.

Decisions:

- The SciLifeLab board approved the minutes from meeting no 27.
- The SciLifeLab board appointed Margareta Olsson Birgersson to approve the minutes in addition to the chair.

2. <u>Update from the Director</u>

Olli Kallioniemi presented an update about SciLifeLab and current work within the management group (MG) and operations office (OO).

3. SciLifeLab annual report for 2017

Olli Kallioniemi presented some figures from the draft annual report for 2017 that was included as an appendix in the call to the meeting.

Decision:

- The SciLifeLab board approved the annual report to be presented for the KTH board for final approval.

4. Scientific Directors

Olli Kallioniemi presented the suggestions from the four host university vice Chancellors for Scientific Directors.

Decision:

The SciLifeLab board approved the suggestions for Scientific Directors from the vice Chancellors. The following persons were appointed as SciLifeLab Scientific Directors for the period 2018-01-01 - 2020-12-31.



Janne Lehtiö (KI) Peter Nilsson (KTH) Mats Nilsson (SU) Ulf Gyllensten (UU)

5. National SciLifeLab committee

Siv Andersson presented the suggestion for members of the National SciLifeLab committee (NSC). Gunilla Westergren-Thorsson left the room when the decision was taken.

Decision:

The SciLifeLab board appointed the NSC members as described in appendix A.

6. SciLifeLab genomics future strategies

Olli Kallioniemi initiated a discussion on future strategies and impact of SciLifeLab genomics. He presented future challenges and opportunities. The organization of SciLifeLab genomics will be discussed at the next board meeting that will focus on strategies.

7. SciLifeLab genomics budget 2018

Annika Jenmalm Jensen presented the suggested budget distribution for SciLifeLab genomics (NGI). As the organization and management of NGI may be changed during 2018, the relative distribution of funding to the facilities was suggested to be the same as for 2017.

Decision:

The SciLifeLab board approved the budget distribution for NGI as described in appendix B.

8. Budget plans 2018 and in the future

Olli Kallioniemi initiated a discussion on a strategy for short and long-term budget allocations. The strategy is intended to secure funding for updating and upgrading of instruments and equipment, and also facilitate technology development projects. In addition, SciLifeLab would like to promote career development and education of infrastructure scientists and technology experts. This latter aspect will be investigated further together with the host university representatives and by engaging the infrastructure staff.

Funding from earlier years have been saved for special initiatives starting 2018-2019. Olli Kallioniemi presented plans to use this funding to co-fund new initiatives at the mid-term checkup and the calls that have been or will be opened this spring (see points 10-11).

Decision:

The SciLifeLab board approved an indicative approximate annual 2018 budget of 20 MSEK for instrument investments (10 MSEK), technology development projects (4 MSEK), research community programs (4 MSEK) and support for career development (2 MSEK). These sums will also be a guideline





for the forthcoming budget years, although the board will decide on specific annual budgets each year. This long-term plan will allow the host universities to dock their use of SFO and other funding in alignment with these national funding plans. After the mid-term checkup and the calls during the spring of 2018 have been evaluated, the board will be presented with a plan for the use of the past years of surplus.

9. Legal aspects on user fees

Fredrik Sterky presented the content of a letter about user fees to be submitted to the Ministry of Education, from KTH on behalf of all four host universities and the SciLifeLab management. The letter suggests a change in the directives to the universities (regleringsbrev) which will allow application of user fees more clearly and will be applicable for all national infrastructures.

The letter and its content was supported by the board.

10.Mid-term checkup of facilities

Annika Jenmalm Jensen described the plans for the mid-term checkup of the facilities that is planned for 2018. The mid-term checkup will allow the national facilities to ask for well-motivated additional funding for the basic operation and potential incorporation of new technologies, such as those from the previously started pilot facilities.

11. Upcoming calls for infrastructures

Annika Jenmalm Jensen presented preliminary plans for equipment calls and technology development projects that will be launched during the spring of 2018. The intention is to coordinate with the host Universities' SciLifeLab committees the evaluation of these calls and define the possible co-funding that universities may be able to provide for these initiatives.

The board strongly supported this initiative.

12. Principles and mandate for platform steering groups

Annika Jenmalm Jensen presented an overview of the current organization of platforms within SciLifeLab. An important comparison was presented between the steering of facility-centric and platform-centric models of SciLifeLab versus those of typical VR-funded infrastructure networks. In the case of co-funding from VR, the platforms will have to follow VR directives regarding the formation and mandate of steering groups. An important question is how SciLifeLab could make use of the existing platform steering groups that govern the VR-funded parts, and give them a role in managing SciLifeLab funding, while leaving strategic steering to the management group and to the national board. The latter is important for the systematic steering of the entire national SciLifeLab infrastructure organization, for the reorganization of platforms, for their renewal and the technology life cycle planning.

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The principles of the different models for steering of co-funded platforms will be discussed in the next strategic board meeting. In addition, there will be further coordination of principles with VR and KAW. Formation of a plan for the steering group of the Drug Discovery and Development platform will serve as an important proof of concept. Also plans for the NGI and NBIS steering groups will be presented to the board in the next meeting.

13. Principles for use of laboratory space at SciLifeLab Campus Solna

Mats Nilsson presented a document suggesting principles for space allocation in the SciLifeLab Campus Solna premises. This research environment is very important for SciLifeLab and a clear strategy for location issues is necessary. According to the formal agreements, the board needs to decide on principles for location issues and then the Campus Solna Committee will work according to them. Several comments and questions were presented. Mats Nilsson will present a strategy document and a new version of the document on localization principles for the board at the next meeting.

14. Other issues

Next board meeting will be in Uppsala with a focus on strategic future plans. It will start with lunch at noon and will end with a dinner at around 6 pm.

Upcoming meetings:

November 15, 2018 at 10.00-15.00 in Stockholm (Earth, Gamma 2)
Fredrik Sterky, secretary
Minutes approved by:
Carl-Henrik Heldin lal Fulle Helds
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Margareta Olsson Birgersson

May 22, 2018 at 12.00-18.00 in Uppsala. Lunch 12-13 and dinner at 18.00

October 2, 2018 at 10.00-15.00 in Stockholm (Earth, Gamma 2)



Appendix A. The National SciLifeLab Committee (NSC)

The SciLifeLab board appointed eight members of the National SciLifeLab Committee (NSC), consisting of six members who represent each of six non-host universities, one member who represents the Wallenberg Centre for Molecular Medicine (WCMM), and one member who represents the SciLifeLab board and acts as the chairman of the committee, as detailed below. The appointment is for the period 2018-01-01 and ends 2019-12-31. The mandate of NSC is described in SciLifeLab rules of procedure (arbetsordning).

Organization	Ordinary member	Deputy member
SciLifeLab board (chair)	Gunilla Westergren-Thorsson	
Chalmers University of Technology	Lisbeth Olsson	Ivan Mijakov
Swedish University of Agricultural Sciences	Jan Stenlid	Sara Hallin
University of Gothenburg	Lena Carlsson Ekander	Göran Landberg
Linköping University	Mikael Sigvardsson	Maria Jenmalm
Lund University	Thoas Fioretes	Johan Malmström
Umeå University	Maria Fällman	Mikael Elofsson
WCMM	Tommy Olsson	Göran Landberg





Appendix B. Budget distribution for NGI 2018

At the board meeting 2017-08-29, the SciLifeLab national board approved 44.5 MSEK to NGI for the present management to strategically divide between units. Since present facility directors are resigning during 2018 and a new directorship will take over, the distribution of funding between the 3 different units will continue in the same proportion as in 2017.

The SciLifeLab board approved a distribution of funding for NGI (44.4 MSEK) during 2018 according to the table below:

NGI units	KSEK
NGI Stockholm	22900
NGI Upsala (MedVet)	12900
NGI Uppsala (IGP)	8700
Total	44500